



## TOOL | Five Phases of Collective Impact

Collective Impact is not merely a new process that supports the same social sector solutions but an entirely different model of social progress. The power of Collective Impact lies in the heightened vigilance that comes from multiple organizations looking for resources and innovations through the same lens, the rapid learning that comes from continuous feedback loops, and the immediacy of action that comes from a unified and simultaneous response among all participants.

Collective Impact is the commitment of a group of actors from different sectors to a common agenda for solving a complex social problem. In order to create lasting solutions to social problems on a large-scale, organizations — including those in government, civil society, and the business sector — need to coordinate their efforts and work together around a clearly defined goal.

On the next page is a chart that describes the five phases of a Collective Impact initiative. It is a useful framework for describing the development of a Collective Impact initiative.

However, we need to remember that collaboration is not a linear process. Over time, a successful collaboration will make progress through these five phases. The work within each phase and across the life cycle of the collaboration will be cyclical.

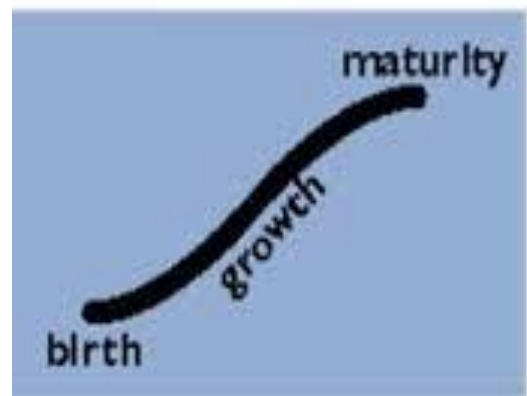
### Resources

[www.FSG.org](http://www.FSG.org)

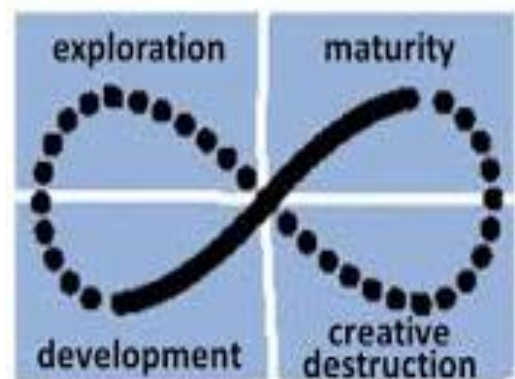
[Collective Impact Forum](#)

[Collaboration for impact](#)

*Myth: collaborative work is linear*



*Reality: collaborative work is cyclical*



# Collective impact efforts unfold over five phases

	Phase I Assess Readiness	Phase II Initiate Action	Phase III Organize for Impact	Phase IV Begin Implementation	Phase V Sustain Action and Impact
<b>Components for Success</b>					
<b>Governance and Infrastructure</b>	Convene community leaders	Identify champions and form cross-sector Steering Committee "SC" to guide the effort	Determine initial workgroups and plan backbone organization	Launch work groups "WGs" and select backbone organization	Building out the backbone organization; evolve WGs to meet emergent strategy
<b>Strategic planning</b>	Hold dialogue about issue, community context, and available resources	Map the landscape and use data to make case	Create common agenda, clear problem definition, population level goal	Develop Blueprint for Implementation; identify quick wins	Refine strategies; mobilize for quick wins
<b>Community engagement</b>	Determine community readiness; Create a community engagement plan	Begin outreach to community leaders	Incorporate community voice - gain community perspective and input around issue	Engage community more broadly and build public will	Continue engagement and conduct advocacy
<b>Evaluation and Improvement</b>	Determine if there is consensus/urgency to move forward	Analyze baseline data to ID key issues and gaps	Develop high level shared metrics and/or strategies at SC level	Establish shared measures (indicators and approach) at SC and WG levels	Collect, track, and report progress (process to learn and improve)